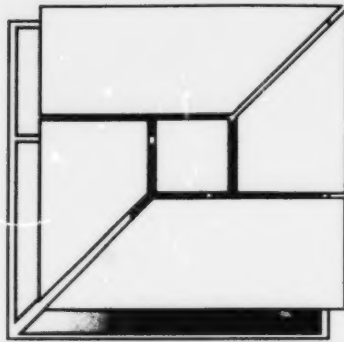
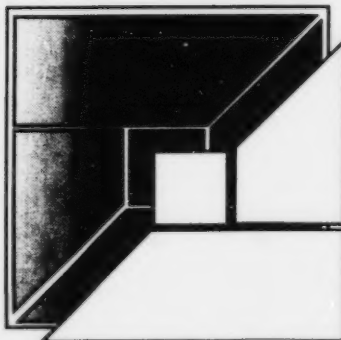
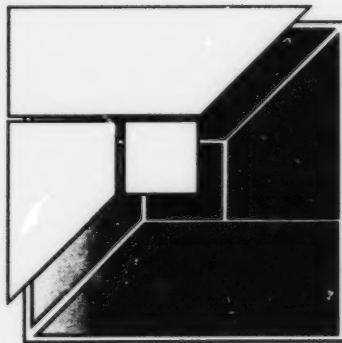




EMRPC ANNUAL REPORT

FISCAL YEAR 86/87





EDMONTON METROPOLITAN REGIONAL PLANNING COMMISSION

Suite 600, Baker Centre, 10025 - 106 Street, Edmonton, Alberta T5J 1G4
Phone (403) 423-5701

Ross G. Quinn
CHAIRMAN

R.G. Madziya MA MCIP
EXECUTIVE DIRECTOR

YOUR FILE

OUR FILE 104-1

June, 1987

Mr. Ross G. Quinn, Chairman
Edmonton Metropolitan Regional Planning Commission
#600, 10025 - 106 Street
Edmonton, Alberta
T5J 1G4

Dear Sir

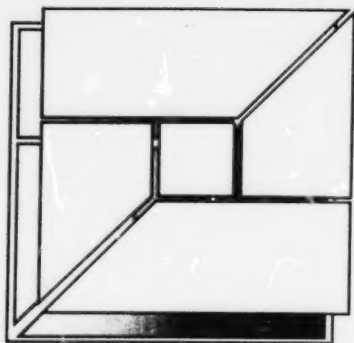
It is my pleasure to submit to you the Fifth Annual Report of the Edmonton Metropolitan Regional Planning Commission which covers the April 1, 1986 to March 31, 1987 fiscal year. It is my feeling that the bold and imaginative design of this annual report, in many ways, mirrors the activities of the Commission over the past year.

Respectfully submitted

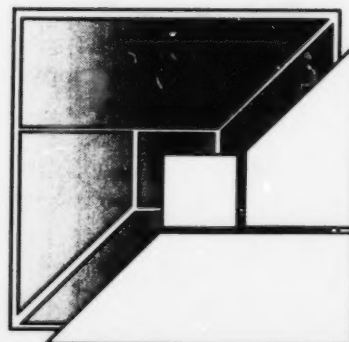
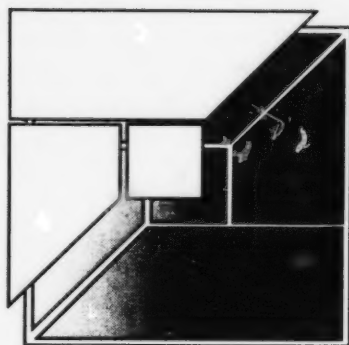

R. G. Madziya M.C.I.P.
Executive Director

*tg

Enclosure



Edmonton Metropolitan Regional Planning Commission



The E.M.R.P.C. logo is a stylized representation of the Commission's planning region and its functions. The shape and the five modules symbolize the Commission's boundary, the major jurisdictions by area and the five types of municipalities that make up the Commission membership — cities, towns, villages, the counties and the municipal district. The diagonal line is representative of the North Saskatchewan River, the most dominant physical feature of the Region. The arrangement of the modules in a square is intended to symbolize unity of purpose, co-operation and orderly development.



Annual Report

The Edmonton
Metropolitan Regional
Planning Commission

April 1, 1986 to
March 31, 1987

Prepared in accordance with
the requirements of the
Planning Act and the
Alberta Planning Board



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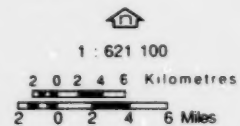
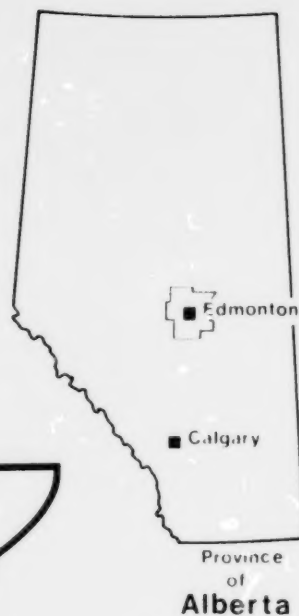
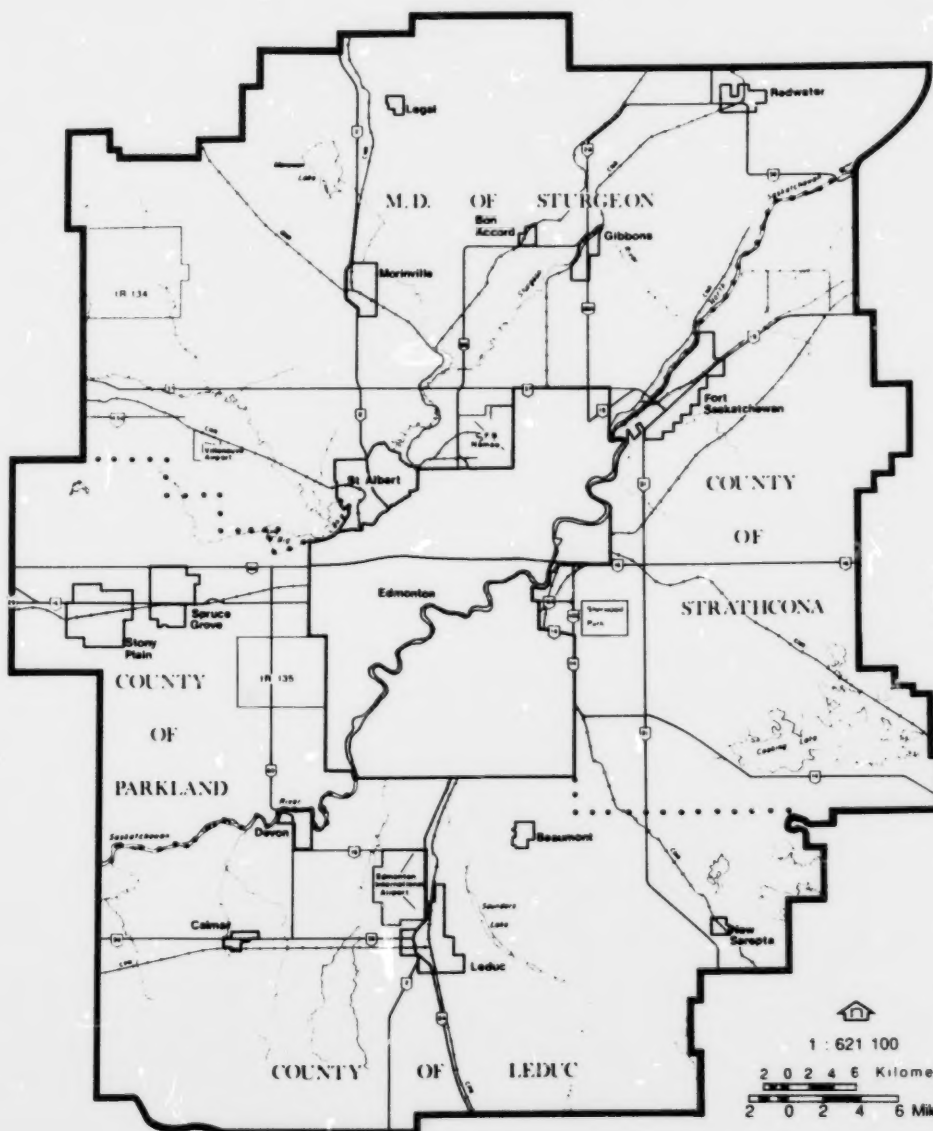
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Panning Region

Edmonton
Metropolitan Regional
Planning Commission

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O

verview

The Edmonton Metropolitan Region

The Edmonton Metropolitan Regional Planning Commission, created in 1950 by the Provincial Cabinet, is one of the ten regional planning commissions in Alberta. Located in central Alberta, the Edmonton Metropolitan Region covers an area of 6,670 sq. km (2,576 sq. mi.) and is traversed from southwest to northeast by the North Saskatchewan River.

Four rural and fifteen urban municipalities comprise the Region which is focused on the City of Edmonton. It is significant to note that over 90% of the Region's population of

approximately 750,000 resides in urban communities, with 75% living within the City of Edmonton. The remaining 10% is concentrated in hamlets and in country residential subdivisions, or dispersed on rural farmsteads. Given this high degree of urbanization and the fact that the City of Edmonton is surrounded by four cities, it is obvious why it is considered to be the only true metropolitan region in the province.

The Edmonton Metropolitan Region has one of the largest concentrations of manufacturing industry in western Canada and is the dominant manufacturing centre in Alberta. Petroleum and coal products account for over 50% of the total value of manufacturing shipments. Food and beverages account for a further 13% of this activity.

The Region's population and

economy rely on a complex and highly developed transportation and utilities infrastructure. As many of these facilities are concentrated in, or converge on, the City of Edmonton and its immediate environs, there is a need to examine them on a metropolitan or regional scale.

The Region has, over the past few decades, been transformed from a rural, agricultural based area into a highly urbanized and industrialized Region. Despite some recent downturns in the provincial economy, the stabilizing effects of the Region's diverse economic base will help it endure, until a more favourable economic climate returns, and will also ensure that the Edmonton Metropolitan Region remains a dominant western Canadian centre.

R

esponsibilities

The Edmonton Metropolitan Regional Planning Commission

The *Planning Act* sets out the role, responsibilities and duties of all regional planning commissions in Alberta. For the Edmonton Metropolitan Regional Planning Commission, the main functions are:

- to prepare, adopt and administer a Regional Plan for the Edmonton Planning Region;
- to provide advice and assistance to municipalities on planning matters, including the preparation of general municipal plans, land use by-laws and other statutory plans, when requested;



- to act as the subdivision approving authority for the Region, except where a municipality has been delegated this authority by the minister;
- to provide advice and recommendations on annexation matters; and,
- to seek and encourage public participation in the planning of the Edmonton Region.

As part of its on-going operations, the Commission often serves as a centre for co-ordinating the planning activities undertaken by other levels of government.

The Commission guides growth and development matters of local and regional significance. This guidance involves a wide range of activities, ranging from an examination or assessment of the impact of alternative development patterns on the natural resource base to detailed subdivision design and policy formulation.

The Commission works closely with local municipalities by providing advice on land use matters. As the spheres of interest of local municipalities are smaller than that of the Commission, the Commission recognizes that the municipalities are the best suited to deal with local matters (e.g. local zoning, servicing, recreation, education and other matters that are, logically, of local interest). Therefore, in this regard, the Commission serves in an advisory capacity to local municipalities. On the other hand, certain responsibilities that appear local in nature may have significant regional implications. For example, decisions on subdivision may have a permanent regional impact, and affected municipalities receive the benefit of a centralized objective evaluation of issues by professional planning staff.

C

hairman's Report

Ross G. Quinn

It is with pleasure that I am able to report to you on the activities and accomplishments of the Edmonton Metropolitan Regional Planning Commission.

The goals and objectives the Commission set for itself in 1985 were put into action in 1986, through a number of new and challenging initiatives. The most important of these concerned enhancing the Commission's role as an inter-municipal forum. As we all know, this is a complex region with metropolitan scale prospects and problems. The Commission's ability to carry out its mandate to "plan for the orderly development of the region" is often hampered by questions about the Commission's role in handling inter-municipal issues, or the types of issues that should be dealt with at the Commission. The answers to these questions are neither simple nor necessarily entrenched. The answers can, and should, come only from the Commission members, after thorough consideration and deliberation.

The dialogue will be ongoing, but in 1986 we began on two fronts with a Winter Seminar and regional meetings with all of our member municipalities. From all reports to date, our seminar was a success. Even though our goal was to orient new members, we tried very hard to be thought-provoking, as well as educational. With the variety of speakers we were able to attract, I think we had

something for everyone.

In 1986/87, the Executive Director and I met with the Mayors or Reeves and Senior Administrators of most of our nineteen municipalities. I found the meetings helpful and I think we all developed a better understanding of the Commission's endeavours and the concerns of the municipalities who, together, make up this Region. Through these actions I hope that when it is faced with metropolitan issues, the Commission will be able to respond in a decisive, responsible and unified manner.

I would like to thank all those members who took the time to serve on the Commission's standing committees. In particular, I would like to thank Mr. Frank Schoenberger, our Vice-Chairman, Mr. Ron Hayter, Chairman of the Executive Committee and Mr. Lee Danchuk, Chairman of our Planning Committee.

Because of the municipal elections, there were some changes in our Commission membership. So, I would also like to thank the members who served for the first half of the year on the various committees.



Special thanks go to Mrs. Olivia Butti (Vice-Chairman), Mr. Ralph Horley (Chairman, Executive Committee) and Mr. George Fraser (Chairman, Planning Committee) for your efforts on behalf of the Commission and all the best for the future.

I would like to welcome all the new members of the Commission and acknowledge the contribution of those departing members and alternates who have given their valuable time to the Commission. Lastly, my thanks go also to R.G. Madziya, the Executive Director and the Commission's staff, whose high professional standards are an asset to the Commission and the municipalities it serves.

Goals of the Commission

To plan for orderly
development in the
Edmonton Metropolitan
Region

Planning Goals

To continue to use and
improve the adopted regional
plan to guide orderly
development of the Edmonton
Metropolitan Region

To provide planning advice
to municipalities

To administer the planning
application approval process
efficiently

Operational Goals

To develop, operate and
maintain an automated
information and graphic
system

To provide a forum for
member municipalities to
debate and resolve common
problems

To communicate as one body
to the province on issues of
regional significance

To provide a forum for
citizen participation in the
planning of their
communities

Membership

April 1, 1986 to
March 31, 1987

Seventeen municipalities, out of a total of 19, have members appointed to the Commission. Regular Commission meetings are held once every month. In the fiscal year April 1, 1986 to March 31, 1987, the Commission held twelve (12) regular meetings, as well as an Organizational Meeting and an Annual General Meeting.

Each year, at the Organizational Meeting, a Chairman, a Vice-Chairman and members of the Executive Committee are elected by the members themselves. As of March 31, 1987 these officers were:



Chairman:

Vice-Chairman:

Ross G. Quinn

Frank Schoenberger

Designated Municipalities

City of Edmonton

City of Leduc

City of St. Albert

City of Fort Saskatchewan

M.D. of Sturgeon

County of Leduc

County of Parkland

Strathcona County

Appointed Members

Mayor Laurence Decore

Alderman Ron Hayter

Alderman Patricia Mackenzie

Alderman Ken Kozak

Alderman Judy Bethel

Alderman Lillian Staroszik

Alderman Mel Binder

Alderman Bruce Campbell

Alderman Jan Reimer

Alderman Tim Auger

Alderman Pamela Smith

Alderman Ray Gibbon

Mayor Pryce G. Alderson

Councillor Frank Schoenberger

Councillor Albert Klapstein

Councillor Peter Bakker

Councillor Warren Thomas

Appointed Alternates

Alderman Terry Cavanagh

Alderman Julian Kinisky

Alderman Lance White

Alderman Helen Paull

Alderman Blair Lundy

Alderman Anita Ratchinsky

Alderman Kenneth Hodgins

Councillor Gilbert Soetaert

Councillor Ed Chubocha

Councillor George Sewell

Councillor Kurt Gesell

Designated Municipalities

Strathcona County
Town of Beaumont
Town of Bon Accord
Town of Calmar
Town of Devon
Town of Gibbons
Town of Morinville
Town of Redwater
City of Spruce Grove
Town of Stony Plain

Appointed Members

Councillor Eli Radomsky
Councillor Judi Gnus
Mayor Lee Danchuk
Councillor Dan Hedin
Councillor Dick Steinhauer
Councillor Ronald Smith
Mayor Ross G. Quinn
Councillor Peter Hrynchuk
Alderman Dave Hinch
Councillor Douglas Hall

Appointed Alternates

Councillor Dean Bell
Councillor Ken Kobly
Deputy Mayor Glenda Bobbie

Councillor Diane Tharp
Councillor David Blais
Councillor Mary Anne Balsillie
Councillor Tony Flierl
Alderman Cecil Heil
Councillor Dwight Ganske



Commission Members: (back row, left to right) Mel Binder, Douglas Hall, Jan Reimer, Lillian Staroszik, Pryce Alderson, Dick Steinhauer, Eli Radomsky, Ken Kozak, Ray Gibbon, Dan Hedin, Pamela Smith, Judi Gnus. (front row, left to right) Albert Klapstein, Peter Hrynchuk, Frank Schoenberger, Ross Quinn, Ron Hayter, Patricia Mackenzie, Peter Bakker.

C

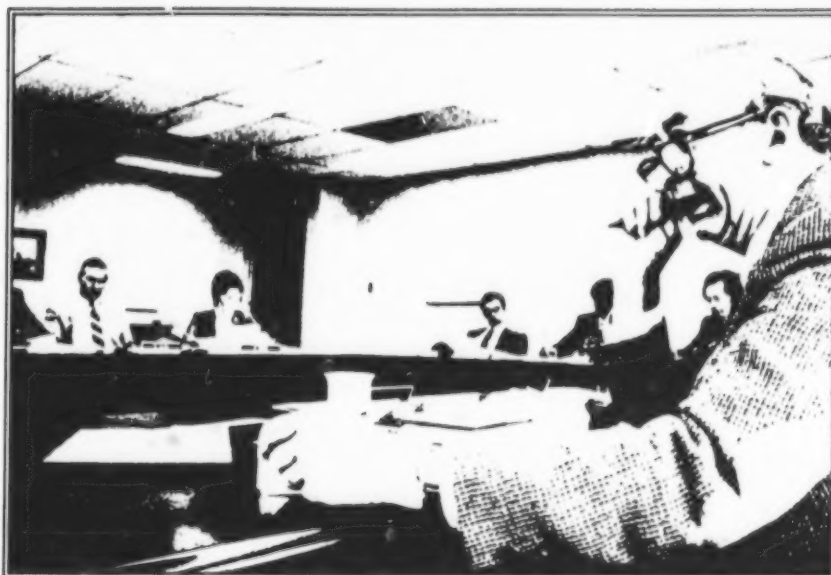
ommittees

Each year, the Commission elects and appoints members from among itself to standing committees to carry out specific duties and responsibilities on behalf of the Commission. For this past fiscal year, the standing committees of the Commission were the Executive Committee and the Planning Committee. The Commission may also appoint special committees as required.

Each committee elects its own Chairman and Vice-Chairman. Some committees also have advisory representatives from Alberta Government departments.

Executive Committee

This Committee is composed of seven (7) members, including both the Chairman and Vice-Chairman of the Commission. The Executive Committee is responsible for financial, personnel and other



*Councillor Peter Bakker,
County of Parkland*

administrative matters of the Commission, including the preparation of the budget, work programme, and matters pertaining to policy and regulations governing Commission employees.

Alderman Ron Hayter

Alderman Ken Kozak

Alderman Ray Gibbon

Councillor Warren Thomas

Councillor Frank Schoenberger

Alderman Dave Hinch

Mayor Ross Quinn

Committee Chairman

Commission Vice-Chairman

Commission Chairman

Members noted above were elected by motion at the Annual Organizational Meeting held on December 3rd, 1986.



*Alderman Ron Hayter,
City of Edmonton*

The Planning Committee

The Committee has a broad focus which includes not only the administration of the Regional Plan, but also the review of amendments,

Mayor Lee Danchuk

Alderman Jan Reimer

Alderman Lillian Staroszik

Alderman Tim Auger

Councillor Peter Bakker

Councillor Albert Klapstein

Councillor Peter Hrynychuk

Mayor Ross Quinn

Members noted above were elected by motion at the Annual Organizational Meeting held on December 3rd, 1986.

Non-Voting Members

Mr. Wilf Cody,
Alberta Agriculture

Mr. Doug Stanton,
Alberta Environment

Mr. Al Werner,
Alberta Transportation

proposed legislation, senior level of government referrals, and staff reports on regional planning matters.

Committee Chairman

Commission Chairman



Commission in Session



*Mayor Lee Danchuk,
Town of Bon Accord*

E

xecutive Director's Report

R.G. Madziya

Effectiveness can be defined as "the ability to do the right things" and efficiency as "the ability to do things right". In 1986, I believe we took the steps necessary to maximize these two fundamental aspects of the Commission's operations. To be more effective as an inter-municipal forum and regional planning agency, it was realized that Commission members, as well as all of the member municipalities which make up the region, must understand the role and mandate of the Edmonton Metropolitan Regional Planning Commission. Hence, the initiation of our first ever winter seminar. Staff worked very hard to prepare a very interesting and informative programme which featured a diversity of speakers and viewpoints. Due to the positive response we received, our first seminar will probably not be our last.

As a regional planning agency, our mandate is to address regional or metropolitan-scale issues and in the past year three major issues were addressed. The first initiative was to investigate the need for a regional transportation plan, to address the lack of an overall regional perspective in the plans carried out to date. After a great deal of discussion and debate between the Commission, the municipalities and the province, it was agreed that the gaps which exist between the municipal plans



and the overall provincial perspective will have to be addressed by Alberta Transportation, in consultation with the Commission and its member municipalities.

The second regional-scale initiative in 1986 was the Big Lake Study. Big Lake is a valuable natural resource which borders on the four municipalities of the Municipal District of Sturgeon, the County of Parkland, the City of St. Albert and the City of Edmonton. The Big Lake Study is to be completed by mid-1987 and the final plan will provide a coherent, unified concept within which the individual municipalities surrounding the lake can develop their respective land areas.

The third major initiative of 1986 was to engage the consulting services of Robert Liley & Associates Ltd. to undertake an

information systems design study to improve the Commission's ability to acquire, analyse and share information. The study defined the overall computerized information system requirements of the E.M.R.P.C. and provided a computing equipment and software strategy to meet those requirements. In

order to implement the system, an organizational approach to support the provision of information systems and services was recommended, as well as related policies, procedures and controls. Lastly, the study recommended an implementation schedule and plan of action.

The study is the Commission's blue print for future actions which will see the automation of existing applications and development, over time, of new ways of doing things with the help of computer technologies. The study is consistent with the Commission's purpose of providing very high quality information for political decision-making.

In the past year, authority was delegated to the Executive Director to approve minor or straightforward

subdivision applications, where these conform to Provincial legislation and regulations and the provisions of the Regional Plan, statutory plans and the land use by-law. In addition, staff examined the options available to the Commission in expediting a refusal decision in the case of subdivision applications which contravene Section 91 of the *Planning Act*.

In 1986/87 this Commission considered an amendment to

the agricultural policies of the Regional Plan. It was a lengthy process but by year's end the Commission had adopted the proposed amendment — the first since the plan's adoption in 1984 — and was awaiting ratification by the Minister of Municipal Affairs. Staff also spent a considerable amount of time on the preparation of background material and review of a major annexation proposal initiated by the City of Leduc.

In conclusion, 1986 saw a number of activities which broke new ground in our efforts towards being a more effective and efficient operation. In 1987 our efforts will continue as we move forward with the focus on a new and improved market area survey for the entire region and an examination of metropolitan-scale recreation.



M

anagers' Reports

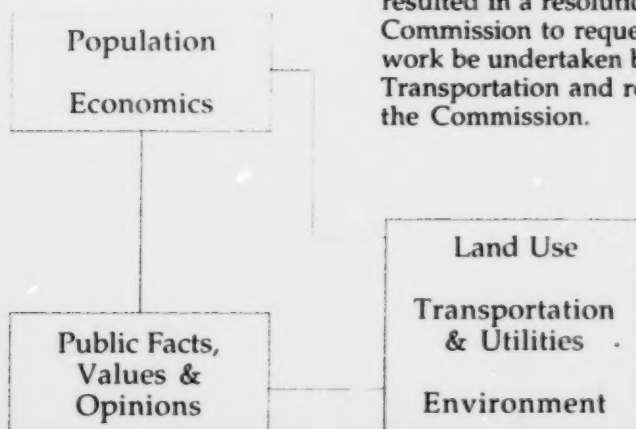
Strategic Planning Branch

Gordon R. Tweddell

Strategic planning in the public sector has been defined as "a disciplined effort to produce fundamental decisions shaping the nature and direction of government activities within constitutional bounds". It is an appropriate activity for this Commission because there is a wide range of options as to what this organization should be, within the broad parameters contained in the *Planning Act*. Put quite simply, knowing what we can do doesn't tell us what we should do!

Many of the goals adopted by the Commission on July 3, 1985 are strategic in nature and have served as guidelines to staff's activities.

Commission staff consider strategic planning for the Edmonton Metropolitan area to be composed of the elements portrayed in the following diagram.



The diagram is meant to convey the fact that population and economic forces are interrelated and lead to changes in, or demands upon, the subjects of planning, such as various land uses, transportation and utilities (services to land), and the natural environment. The subjects of planning are themselves interrelated and if not well managed result in constraints to further population or economic change. Lastly, public decision-making and management are both stimulated and ultimately constrained by the general public's basic values and opinions.

Accordingly, metropolitan strategic planning activities should encompass all aspects of metropolitan change.

Each of the Branch's projects during the preceding year has been intended to contribute to more informed political decision-making and the orderly development of the Edmonton metropolitan region.

Population related activities included municipal census work for the Town of Morinville and the City of Leduc, as well as the provision of demographic statistics as requested by municipal officials.

Considerable discussion by both elected and appointed officials on the subject of a regional transportation plan resulted in a resolution by the Commission to request that the work be undertaken by Alberta Transportation and reported to the Commission.

With respect to environmental/recreational planning, the Commission provided comments to Alberta Recreation and Parks on the latter's proposed departmental policy statement and emphasized the role this organization wished to perform in co-ordinating the preparation of a regional recreation plan. Commission staff continued its preparation of the Big Lake Management Plan and assisted Alberta Environment in its review of the North Saskatchewan River Basin, provided advice to the County of Strathcona on its Outdoor Recreation Master Plan and prepared a report, for Commission consideration, on the issue of topsoil removal.

Because public participation is critical to informed political decisions, staff assisted with the Beaumont Economic Development Survey and the Sturgeon Regional Recreation survey, a key component of the M.D. of Sturgeon's Regional Recreation Master Plan. Lastly, considerable progress towards improving the Commission's capacity to acquire, process and report information was made with the undertaking of an information systems design study by the consulting firm of Robert Liley & Associates Ltd.

In order to pursue further the Commission's goals, activities in 1987/1988 will continue to include all aspects of the strategic planning model, including updating of the Market Areas Study, metropolitan and municipal population studies and projections, the undertaking of a regional recreation study, implementation of the metropolitan information systems and the preparation, analysis and reporting of several public opinion surveys.

General Planning Branch

Eugene L. Dmytruk

The Branch provides a comprehensive range of land use planning and related technical services to support the Commission in the discharging of its responsibilities. The work of the Branch is generally divided into the following broad categories:

- regional plan implementation and monitoring, including plan conformity reviews;
- providing basic land use planning services to urban and rural municipalities, including work on statutory plans such as general municipal plans, area redevelopment plans and land use by-laws;
- special land use planning studies on issues and topics requested by urban and rural municipalities;
- planning advice on development and subdivision proposals, including subdivision processing and administration.

Implementation of the Edmonton Metropolitan Regional Plan continued to occupy a significant amount of staff time. This included resolution of conformity issues, and reviews of municipal statutory plans, land use by-laws, and subdivision and development proposals.

Staff undertook detailed reviews of the new County of Strathcona General Municipal Plan, and three amendments proposed subsequent to the adoption of the Plan. Various other plans and proposals, such as the new land use by-laws for the Town of Devon and the County of Parkland, the Westfort Area Structure Plan, the South Wye Road Area Structure Plan, the Norcen Energy

Resources-Carbondale Gas Processing Plant and the Federated Pipelines Ltd. proposals, were examined for consistency with Regional Plan policy.

During the year a thorough review of Agricultural Policies 5.4 and 5.5 of the Regional Plan, pertaining to the subdivision of better agricultural land, was carried out. As a result of this review the Commission, at its meeting of October 1, 1986, adopted an amended wording for these policies. Alberta Planning Board Approval was pending as of March 31, 1987.

Regional Plan amendment and monitoring is an on-going and essential activity to ensure that the plan remains effective and responsive to changing circumstances. Conformity reviews and related implementation activities provide a regional perspective to local planning, as new statutory plans and development proposals come forward.

A new general municipal plan for the Town of Morinville was completed. The Plan, adopted by the Council in October, 1986, provides a comprehensive framework for future development. In addition, a supplementary Community Management Plan was prepared to address a number of planning related issues the town currently faces, including economic development, business promotion and urban improvements.

Work proceeded on downtown revitalization plans for the Towns of Gibbons, Redwater and Calmar. These plans are being developed with the close consultation, involvement and co-operation of local community groups, municipal councils and administrations, as well as Alberta Economic Development and Trade. They will provide a framework for undertaking revitalization

activities in the central areas of these communities and establish policies to ensure the long term viability and orderly development of the downtowns. A better political understanding of the economic forces affecting the region and its communities will be provided through the investigation into the economic development opportunities influencing the central area development of Gibbons, Calmar and Redwater.

The three plans are scheduled for completion in 1987, after which Commission staff efforts will focus on follow-up detailed planning work with municipalities, the business community and others to ensure that the policies and programmes of these plans, and others prepared previously, are implemented.

Considerable time was devoted to consulting, on a day-to-day basis, with municipalities and the public on a wide range of current planning and development matters. This included attendance at council and development appeal board meetings and public hearings, as well as advising municipal staff on planning matters. Although much of the time spent cannot be attributed to a particular topic, there are several short-term projects that warrant mention. These include:

- completion of a major review of and revision to the Town of Devon Land Use By-law and assistance to several other municipalities with reviews of their by-laws and proposals for amendment to their by-laws;
- preparation of special planning reports on the impact of development proposals, such as the motor raceway project proposed for Morinville;

- architectural guidelines to supplement the Beaumont Downtown Plan;
- completion of the County of Leduc Rural Roads Study, undertaken by the Commission with the assistance and co-operation of the municipality, the Battle River Regional Planning Commission, Alberta Transportation and Stanley Associates Engineering Ltd. The Study will be used by the County in decision-making on public works and land use matters.

Staff continued to respond to numerous requests for information and referrals from government agencies and departments and from the public and special interest groups. Commission briefs and submissions prepared by staff on a variety of topics included:

- a response to the Alberta Planning Board's proposals for deregulation in planning and changes in planning legislation;
- referrals from the Energy Resources Conservation Board;
- the report and recommendations of the Department of Municipal Affairs' Minister's Advisory Committee on Development Charges and Offsite Levies.

Subdivision processing continues to be the single most time-consuming activity of the Branch. This work includes providing subdivision advice to 13 of the 19 municipalities in the Region, advising and recommending to the Commission on subdivision applications and representing the Commission at appeal hearings.

Staff prepared a report and procedures were adopted by

the Commission for the filing of an appeal with the Alberta Planning Board in the event of a dispute between the Commission and a municipal subdivision approving authority (S.A.A.), where a decision of approval by a municipal S.A.A. is determined to contravene the Regional Plan. This procedure was made necessary as a result of a decision of the Alberta Court of Appeal, which established that regional planning commissions have the right of appeal to the Alberta Planning Board, under Section 54 of the *Planning Act*.

In conclusion, 1986 was a productive and challenging year which required the application of a wide range of skills to address both current and longer term matters and projects. Budget and staff reductions caused some longer term projects to be referred to the next fiscal year but, generally, the work was carried out on schedule to the best of the staff's abilities.

In the year ahead staff efforts will focus on both plan making and plan implementation activities, across a broad spectrum of planning. This will mean responding to requests for information, undertaking analyses and providing planning studies and recommendations, often on short notice, but through efficient and innovative means.

Projects and activities for the upcoming year will be similar to those undertaken in the previous year, with emphasis on work related to the implementation of the Regional Plan and the implementation of recently prepared downtown plans and various activities associated with the Commission's subdivision approval function.

Administration Branch *Patricia Heffel*

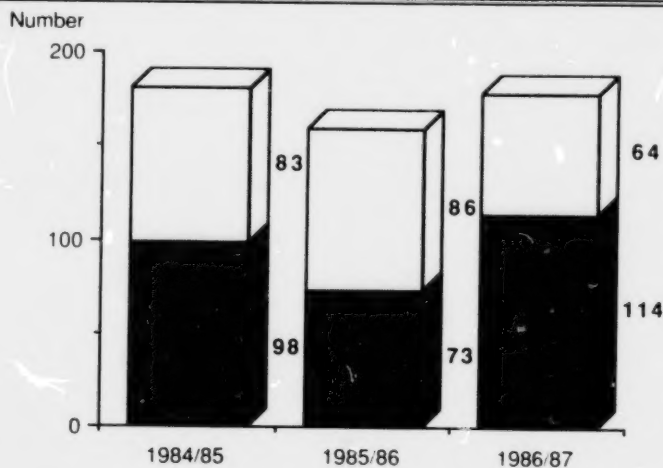
The Administration Branch has three main functions. Firstly it provides the Commission's personnel records management, budgeting, payroll, financial reporting and purchasing services. Secondly, it provides services related to word processing and the library, and thirdly it provides printing, drafting and graphics services.

The past year was extremely busy, with every report, letter, memorandum, brochure, map or drawing which left the office processed by the Administration Branch. In many ways the Administration Branch is the backbone of the organization, translating the thoughts and ideas, words and maps into a tangible product. We made a commitment to enhance the visual aspects of our publications through the use of more graphics, while also implementing some standardization to cut production costs. I think our efforts were successful and our publications are now, not only more readable, but also more attractive. As an additional cost-cutting measure, we introduced a new method of project management which will account for every aspect of the project from conception to completion.

In 1987/88, we will continue the automation efforts we began with the integration of word processing in 1985/86, and the acquisition of the XEROX 1090 in 1986/87. The addition of desk top publishing and digital base mapping in 1987/88 will allow us to vastly improve the production quality and quantity of our operations without the need to increase manpower. A better product will be produced faster and more cheaply than is currently possible. 1987/88 will be an exciting year.

Subdivision Data

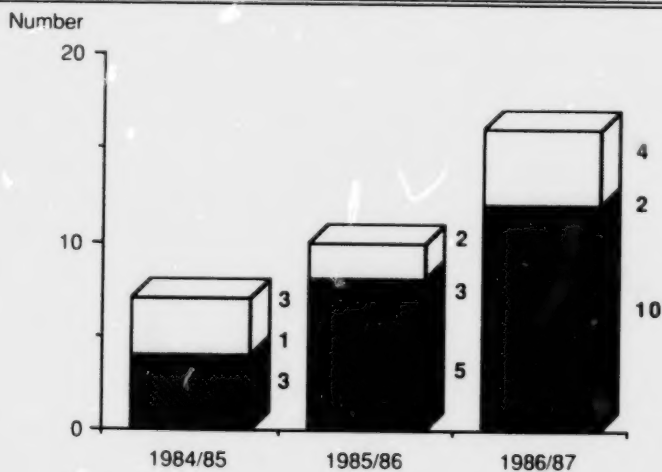
Subdivision Applications & Referrals, E.M.R.P.C. Region



Applications to other S.A.A.'s reviewed by E.M.R.P.C.

■ Applications made to E.M.R.P.C.

Subdivision Appeals

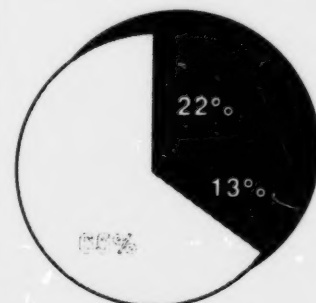


Appeal withdrawn or pending at end of fiscal year

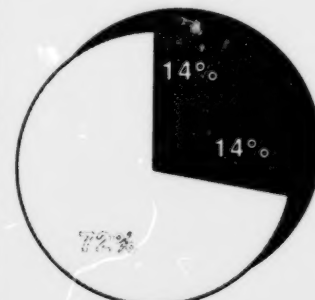
■ Appeal denied

■ Appeal granted

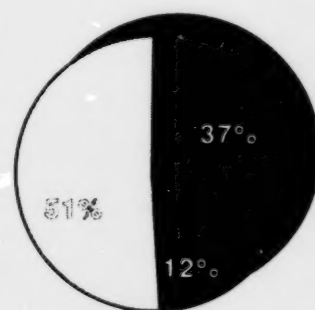
E.M.R.P.C. Decisions on Subdivision Applications



1984/85



1985/86



1986/87

■ Applications pending, withdrawn or expired

■ Applications denied

■ Applications approved

Subdivision Data

Subdivision Applications & Decisions, April 1, 1986 to March 31, 1987

Municipality	Applications Pending Decision from Earlier Years ¹	Applications Received	Applications Approved	Applications Refused	Applications Abandoned/ Deemed Refused/ Withdrawn	Applications Pending Decision on March 31, 1987
M.D. of Sturgeon	1	49	21	11	1	16
County of Leduc	6	43	24	3	2	14
City of Spruce Grove	0	3	2	0	1	0
Town of:						
Beaumont	1	2	2	0	0	0
Bon Accord	0	0	0	0	0	0
Calmar	0	0	0	0	0	0
Devon	0	2	2	0	0	0
Gibbons	0	2	1	0	0	1
Morinville	0	1	0	0	0	1
Redwater	1	3	2	0	0	1
Stony Plain	0	5	2	0	1	2
Village of:						
Legal	0	1	1	0	0	0
New Sarepta	0	3	1	0	1	1
Total	9	114	58	14	6	36

1. Of all 9 applications pending decisions from earlier years, 8 were approved and 1 was denied.

Subdivision Applications & Parcels Approved, April 1, 1986 to March 31, 1987

Municipality	Agriculture ¹		Country Residence ²		Industrial		Public Institut. ³		Comm. ⁴		Res.		Mult. Use	Total	
M.D. of Sturgeon	10	13	9	9	1	2	1	1	—	—	—	—	—	21	25
County of Leduc	8	11	11	12	1	2	1	1	1	2	1	2	1	24	30
City of Spruce Grove	—	—	—	—	—	—	—	—	2	3	—	—	—	2	3
Town of:															
Beaumont	—	—	—	—	—	—	—	—	—	—	2	10	—	2	10
Bon Accord	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Calmar	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Devon	—	—	—	—	—	—	—	—	1	5	1	3	—	2	8
Gibbons	—	—	—	—	—	—	—	—	1	2	—	—	—	1	2
Morinville	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Redwater	—	—	—	—	—	—	1	1	—	—	1	2	—	2	3
Stony Plain	—	—	—	—	—	—	—	—	—	—	2	6	—	2	6
Village of															
Legal	—	—	—	—	—	—	—	—	1	1	—	—	—	1	1
New Sarepta	—	—	—	—	—	—	—	—	—	—	1	3	—	1	3
Total	18	24	20	21	2	4	3	3	6	13	8	26	1	58	91



Approved Applications



Approved Parcels

1. Agricultural Parcels include small farm parcels having an area of 4 hectares and over.
2. Country Residence includes parcels having an area up to 4 hectares.
3. Public Institutional includes public buildings, roads, reserve parcels, sanitary landfills and recreation parcels.
4. Commercial includes Highway Commercial.

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Commission staff as of March 31, 1987

Executive Director
R.G. Madziya
Executive Secretary
T. Gibson
Public Affairs Officer
R. Mattiussi

General Planning Branch

Manager
E.L. Dmytruk
Planner II
B. Fricson
D. Macdonald
J. Mackie
Planner I
S. Maceyovski
P. Wankiewicz
Technician
L. Kustra

Strategic Planning Branch

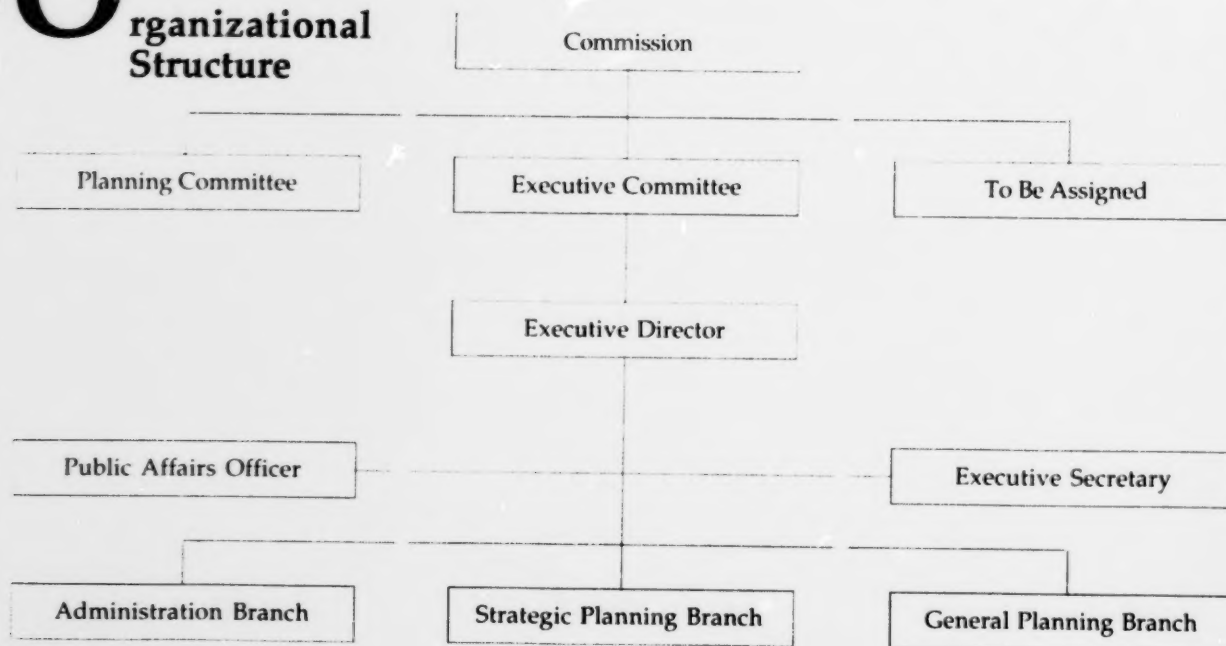
Manager
G. Tweddell
Planner III
M. Exner
W. Shennan
Economist
C. Skoda
Technologist
G. Willis
Technicians
M. Flaska
C. Dombroski*

*On long term disability leave

Administration Branch

Manager
P.L. Heffel
Librarian
P. Fairbairn
Chief Draftsperson
R. Martin
Intermediate Draftsperson
D. Riehl
Junior Draftspersons
A. Zepeda
K. Schafer
Printer
R. Layden
Word Processing Operators
M. Dawson
K. Gallant
M. Sereda
File Clerk
E. Ching
Receptionist
D. Saprikin

O rganizational Structure



Financial Stats

Auditor's Report

Deloitte Haskins+Sells

Chartered Accountants

18th Floor
Toronto-Dominion Tower
Edmonton Centre
Edmonton, Alberta T5J 3P9
(403) 421-3611
Telex 037-3032
Cable DEHANDS

To the Members of Edmonton Metropolitan Regional Planning Commission:

We have examined the balance sheet of Edmonton Metropolitan Regional Planning Commission as at March 31, 1987 and the statement of revenues, expenditures and changes in fund balance of the Operating Fund for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances, except as explained in the following paragraph.

In common with other non-profit organizations, the Commission derives some of its revenue from the general public in the form of shared cost contributions, printing and publications revenue, subdivision fees and proceeds from the sale of fixed assets which are not susceptible to complete audit verification. Accordingly, our verification of revenue from these sources was limited to accounting for the amounts recorded in the records of the Commission.

In our opinion, except for the effect of adjustments, if any, which we might have determined to be necessary had shared cost contributions, printing and publications revenue, subdivision fees and proceeds from the sale of fixed assets been susceptible to complete audit verification, these financial statements present fairly the financial position of the Commission as at March 31, 1987 and the results of its operations for the year then ended in accordance with the basis of accounting as described in Note 1 on a basis consistent with that of the preceding year.

Deloitte, Haskins & Sells

Chartered Accountants



F

inancial Stats

Statement of revenues, expenditures & changes in fund balance

Operating Fund - Year ended March 31, 1987

	1987	1986
REVENUES		
Alberta Planning Fund	\$1,604,520	\$1,631,805
Municipal shared - cost contributions	8,008	1,048
Other	34,474	43,493
Proceeds of sale of fixed assets	1,060	8,825
	<u>1,648,062</u>	<u>1,685,171</u>
EXPENDITURES		
Staff salaries - permanent	1,002,975	1,145,869
Staff salaries - temporary	695	2,074
Staff benefits	101,911	107,944
Staff courses	10,262	5,872
Staff travel	29,280	21,720
Members' meetings	52,516	60,564
Office rent	111,006	124,528
Telephone and supplies	99,393	50,300
Printing and duplication	64,696	56,091
Fixed asset additions (Note 2)	69,568	52,135
Fixed assets - rentals, repairs and maintenance	20,789	16,852
Accounting and audit	6,250	6,000
Land titles office	834	669
Legal fees	8,335	4,922
Public relations	6,476	3,957
Recruitment and relocation	5,603	12,425
Consultants	37,542	17,675
General	21,518	4,910
	<u>1,649,649</u>	<u>1,694,507</u>
EXCESS OF EXPENDITURES OVER REVENUES	(1,587)	(9,336)
FUND BALANCE, BEGINNING OF YEAR	195,415	204,751
FUND BALANCE, END OF YEAR	<u>\$ 193,828</u>	<u>\$ 195,415</u>



F

inancial Stats

Balance Sheet

	Assets	1987	1986
OPERATING FUND			
Cash		\$320,292	\$236,978
Accounts receivable		3,313	1,522
Prepaid expenses		1,760	3,867
		325,365	242,367
CAPITAL FUND			
Fixed assets (Note 2)			
Furniture and equipment		287,998	232,610
Leasehold improvements		70,001	58,536
		357,999	291,146
		\$683,364	\$533,513
Liabilities and Equity			
OPERATING FUND			
Accounts payable and accrued charges		\$131,537	\$ 46,952
Fund balance		193,828	195,415
		325,365	242,367
CAPITAL FUND (Note 3)			
Equity in fixed assets		357,999	291,146
Approved by the Commission:		\$683,364	\$533,513



Chairman



Executive Director



F inancial Stats

Notes to the financial statements

As at March 31, 1987

1. SIGNIFICANT ACCOUNTING POLICY

The financial statements of the Commission reflect the following significant accounting policy:

Fixed assets

Furniture, equipment and leasehold improvements are stated at cost. Acquisitions are recorded as expenditures in the year the purchase is made. No provision is made in these financial statements for depreciation.

This accounting policy is in accordance with a financial reporting study commissioned by the Alberta Planning Board.

2. FIXED ASSETS

	Balance April 1, 1986	Additions During the Year	Disposals During the Year	Balance March 31, 1987
Furniture and equipment	\$232,610	\$58,102	\$2,715	\$287,997
Leasehold improvements	58,536	11,466	--	70,002
	\$291,146	\$69,568	\$2,715	\$357,999

3. CAPITAL FUND

	1987	1986
Fund balance, beginning of year	\$291,146	\$324,077
Contributions during the year from Operating Fund	69,568	52,135
Disposals during the year		
Proceeds	(2,715)	(8,825)
Write down of original cost	--	(76,241)
Fund balance, end of year	\$357,999	\$291,146

4. LEASE COMMITMENTS

The Commission has annual estimated lease commitments for rental of office and parking space of \$111,006.



Commission meeting in progress



R.G. Madziya, Executive Director



Alderman Mel Binder, (City of Edmonton)

